

MEMORANDUM FOR:

Clare George, A/DDO

Please note the attached memo to the Director.

We will discuss Paragraph 1b at a Friday, 3 Sep, 1300 meeting with the Director. You may wish to have a representative sit in on that discussion.

Although not scheduled for discussion at this meeting, you will note an additional topic of interest suggested in Paragraph 2c.

The basis for all of this is in the attached memo from Casey dated 2 August.

H. F. Hutchinson, Jr.
Vice Chairman, NIC

Attachments

Date 1 September 82

FORM 101 USE PREVIOUS EDITIONS

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D.C. 20505

National Intelligence Council

30 August 1982

MEMORANDUM FOR: Director of Central Intelligence
Deputy Director of Central Intelligence

FROM : H. F. Hutchinson, Jr., Vice Chairman

SUBJECT : Meeting with NIOs

1. I propose a brief meeting with all NIOs late this week or early next to discuss:

a. The substance of the warning reports for this month.

b. The NIO views on the utility of the HUMINT Collection Plans and the FOCUS reports prepared by the Human Resources Committee.

(1) The NIOs serve as chairmen for a part of each of these reports and have some opinions ranging from neutral to unfavorable concerning the utility of these programs. See attached list.

(2) [redacted], Chairman of the HRC, met with the NIOs on 25 August to discuss the programs.

(3) I perceive a requirement for a formal evaluation of the effectiveness and the utility of the HUMINT Collection Plans and FOCUS reports. This might be undertaken by the Inspectors General of CIA, DIA, and State on a cooperative basis, each operating in his own agency and sharing the results for a joint report to you.

2. Suggested topic for discussion at this or later meetings with all NIOs are:

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topics, e.g., the DCID 1/2 and the National Intelligence Topics.

b. NIO evaluation of their policy community contacts as intelligence consumers; the other side of the PFIAB report on the consumers' evaluation of the intelligence community.

c. NIO relationships with the Directorate of Operations.

(1) General opinion within DO that you have not given NIOs any staff responsibilities in collection activities.

(2) NIO efforts to influence collection requirements with DO have met with mixed responses.

(3) Some uncertainty by NIOs about how deeply you want them involved with DO. It might be useful to cite examples of where NIOs have or could have helped you by taking more initiative with DO elements.

(4) For your background, the NIOs have been directed to take more initiatives in all phases of collection activities. Generally, there has been less change discernable in the DO area than in others.

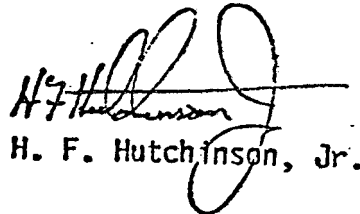
3. Suggested topics for discussion with a selected group of NIOs are:

a. The USSR and the LDCs.

b. Nuclear proliferation and the political and economic constraints.

c. Political instability and regional tensions.

4. We are proceeding to schedule a meeting as described in Paragraph 1 unless you have other preferences.


H. F. Hutchinson, Jr.

Attachment



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DDI-1331-82

2 August 1982

MEMORANDUM FOR: Chairman, National Intelligence Council
National Intelligence Officer for Warning

FROM: Director of Central Intelligence

SUBJECT: NIO Monthly Warning Assessments: July

1. In reading the current Monthly Warning Assessments and in light of last week's meeting with the NIOs, it occurred to me that a joint review of the warning assessments by the NIC with the DDI, DDCI and myself participating might be worthwhile.

2. In addition, I would like to see the monthly meetings viewed as an opportunity to identify the specific collection requirements and opportunities which would enable closer tracking of warning situations and of better relating to new developments. The assessment produced by NIO/LA gives more attention to evidence and collection than most of the others although they too can be approved. I would urge that you sensitize all the NIOs on implementing this approach and reflecting it in the reports.


William J. Casey

cc: DDCI

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